## Cost Centre - A01 Project Executive

	Budget 2017/18 (£)
Employee	98,420
Transport	350
Project Executive	98,770

# Cost Centre - A03 Housing Needs Service

	Budget 2017/18 (£)
Employee	400,150
Supplies & Services	120,280
Transport	4,050
Income	(4,000)
Housing Needs Service	520,480

## Cost Centre - A07 Bed & Breakfast Costs

	Budget 2017/18 (£)
Premises	200,000
Income	(100,000)
Bed & Breakfast Costs	100,000

# Cost Centre - A10 Private Sector Housing

	Budget 2017/18 (£)
Employee	168,120
Supplies & Services	30,220
Transport	2,200
Income	(4,760)
Private Sector Housing	195,780

# Cost Centre - A22 Temporary Accommodation

	Budget 2017/18 (£)
Supplies & Services	1,250
Premises	52,300
Income	(65,000)
Temporary Accommodation	(11,450)

## Cost Centre - A24 Properties On Loan

	Budget 2017/18 (£)
Premises	118,500
Income	(104,500)
Properties On Loan	14,000

## Cost Centre - A28 Cinderhill Wood Caravan Site

	Budget 2017/18 (£)
Supplies & Services	280
Premises	19,040
Income	(20,000)
Cinderhill Wood Caravan Site	(680)

### Cost Centre - A30 Shared Amenity Maintenance

	Budget 2017/18 (£)
Premises	20,000
Shared Amenity Maintenance	20,000

### Cost Centre - A40 Property

	Budget 2017/18 (£)
Premises	167,680
Income	(346,120)
Property	(178,440)

#### Cost Centre - A46 North Farm Depot

	Budget 2017/18 (£)
Supplies & Services	900
Premises	215,750
Income	(30,000)
North Farm Depot	186,650

# Cost Centre - A47 Tn2 Community Centre

	Budget 2017/18 (£)
Employee	14,850
Supplies & Services	6,030
Premises	69,030
Income	(55,150)
Tn2 Community Centre	34,760

## Cost Centre - A49 Wesley Centre Paddock Wood

	Budget 2017/18 (£)
Supplies & Services	120
Premises	8,960
Income	(22,000)
Wesley Centre Paddock Wood	(12,920)

### Cost Centre - B01 Head Of Environment & Ss

	Budget 2017/18 (£)
Employee	108,900
Supplies & Services	170
Transport	300
Head Of Environment & Ss	109,370

# Cost Centre - B04 Sustainability

	Budget 2017/18 (£)
Employee	55,510
Supplies & Services	33,610
Transport	500
Premises	7,500
Income	(18,000)
Sustainability	79,120

### Cost Centre - B05 Environmental Protection

	Budget 2017/18 (£)
Employee	308,350
Supplies & Services	25,390
Transport	5,920
Income	(48,480)
Environmental Protection	291,180

## Cost Centre - B10 Licensing

	Budget 2017/18 (£)
Employee	212,860
Supplies & Services	32,100
Transport	1,500
Income	(221,900)
Licensing	24,560

# Cost Centre - B15 Health & Safety

	Budget 2017/18 (£)
Employee	44,310
Supplies & Services	7,220
Transport	400
Health & Safety	51,930

## Cost Centre - B20 Food & Safety

	Budget 2017/18 (£)
	Buuget 2017/16 (£)
Employee	432,610
Supplies & Services	9,630
Transport	7,240
Income	(117,570)
Food & Safety	331,910

# Cost Centre - B30 Contracts Management

	Budget 2017/18 (£)
Employee	359,470
Supplies & Services	6,810
Transport	8,150
Contracts Management	374,430

## Cost Centre - B32 Cleaner Borough

	Budget 2017/18 (£)
Employee	106,180
Supplies & Services	77,520
Transport	7,110
Premises	18,600
Income	(128,910)
Cleaner Borough	80,500

#### Cost Centre - B35 Refuse Collection Services

	Budget 2017/18 (£)
Supplies & Services	2,036,700
Income	(617,460)
Refuse Collection Services	1,419,240

### Cost Centre - B37 Street Sweeping

	Budget 2017/18 (£)
Supplies & Services	1,135,270
Street Sweeping	1,135,270

### Cost Centre - B38 Public Conveniences

	Budget 2017/18 (£)
Supplies & Services	1,840
Premises	127,090
Income	(15,500)
Public Conveniences	113,430

## Cost Centre - B50 Public Health Act Funerals

	Budget 2017/18 (£)
Supplies & Services	3,000
Income	(3,000)
Public Health Act Funerals	0

### Cost Centre - B52 Crematorium

	Budget 2017/18 (£)
Employee	225,630
Supplies & Services	81,910
Transport	1,200
Premises	331,500
Income	(1,621,650)
Crematorium	(981,410)

### Cost Centre - B55 Tunbridge Wells-Cemeteries

	Budget 2017/18 (£)
Supplies & Services	5,400
Premises	117,030
Income	(120,780)
Tunbridge Wells-Cemeteries	1,650

## Cost Centre - C20 Events

	Budget 2017/18 (£)
Supplies & Services	29,500
Premises	2,320
Events	31,820

## Cost Centre - C22 Camden Centre

	Budget 2017/18 (£)
Employee	57,460
Supplies & Services	6,450
Premises	53,340
Income	(106,000)
Camden Centre	11,250

### Cost Centre - C24 Tw Ice Rink

	Budget 2017/18 (£)
Employee	60,280
Supplies & Services	207,280
Premises	36,500
Income	(294,060)
Tw Ice Rink	10,000

# Cost Centre - C30 Museum & Art Gallery

	Budget 2017/18 (£)
Employee	271,300
Supplies & Services	63,320
Transport	1,240
Premises	36,140
Income	(6,900)
Museum & Art Gallery	365,100

### Cost Centre - C36 Cultural Hub

	Budget 2017/18 (£)
Employee	47,840
Income	(6,790)
Cultural Hub	41,050

#### Cost Centre - C41 Parks & Grounds

	Budget 2017/18 (£)
Employee	44,360
Supplies & Services	12,210
Premises	1,035,970
Income	(225,180)
Parks & Grounds	867,360

## Cost Centre - C42 Disused Cemeteries

	Budget 2017/18 (£)
Premises	2,880
Disused Cemeteries	2,880

### Cost Centre - C43 Woodlands

	Budget 2017/18 (£)
Supplies & Services	4,200
Premises	15,460
Income	(1,800)
Woodlands	17,860

#### Cost Centre - C44 Tw Commons

	Budget 2017/18 (£)
Supplies & Services	150,000
Tw Commons	150,000

# Cost Centre - C45 Tw Commons-Recharge Acct

	Budget 2017/18 (£)
Employee	48,000
Income	(48,000)
Tw Commons-Recharge Acct	0

## Cost Centre - C46 Dunorlan Park

	Budget 2017/18 (£)
Supplies & Services	1,200
Premises	130,620
Income	(11,250)
Dunorlan Park	120,570

#### Cost Centre - C47 Barnetts Wood Lnr

	Budget 2017/18 (£)
Premises	3,660
Barnetts Wood Lnr	3,660

### Cost Centre - C60 Putlands Sports & Leisure Cent

	Budget 2017/18 (£)
Supplies & Services	38,710
Premises	21,790
Income	(8,940)
Putlands Sports & Leisure Cent	51,560

### Cost Centre - C61 Tunbridge Wells Sports Centre

	Budget 2017/18 (£)
Supplies & Services	3,840
Premises	120,590
Income	(252,130)
Tunbridge Wells Sports Centre	(127,700)

# Cost Centre - C65 Weald Sports Centre

	Budget 2017/18 (£)
Supplies & Services	3,840
Premises	49,060
Income	(10,120)
Weald Sports Centre	42,780

### Cost Centre - C73 Tw Tic

	Budget 2017/18 (£)
Employee	45,540
Supplies & Services	9,600
Transport	150
Premises	6,890
Income	(6,120)
Tw Tic	56,060

## Cost Centre - C74 Chalybeate Spring

	Budget 2017/18 (£)
Employee	7,560
Premises	4,580
Income	(5,300)
Chalybeate Spring	6,840

# Cost Centre - C90 A-Hall Management

	Budget 2017/18 (£)
Employee	195,690
Supplies & Services	31,430
Premises	83,730
A-Hall Management	310,850

### Cost Centre - C91 A-Hall Technical

	Budget 2017/18 (£)
Employee	231,290
Supplies & Services	39,300
Premises	171,400
Income	(97,600)
A-Hall Technical	344,390

## Cost Centre - C92 A-Hall Marketing

	Budget 2017/18 (£)
Employee	113,030
Supplies & Services	122,730
Transport	1,400
Income	(93,000)
A-Hall Marketing	144,160

## Cost Centre - C93 A-Hall Box Office

	Budget 2017/18 (£)
Employee	23,440
Supplies & Services	6,700
Income	(136,100)
A-Hall Box Office	(105,960)

#### Cost Centre - C95 A-Hall Council Shows

	Budget 2017/18 (£)
Supplies & Services	1,194,720
Income	(1,516,720)
A-Hall Council Shows	(322,000)

### Cost Centre - C96 A-Hall Hire Shows

	Budget 2017/18 (£)
Supplies & Services	4,500
Income	(140,760)
A-Hall Hire Shows	(136,260)

# Cost Centre - C97 A-Hall Front Of House

	Budget 2017/18 (£)
Employee	162,470
Supplies & Services	106,730
Transport	100
Premises	15,700
Income	(267,730)
A-Hall Front Of House	17,270

# Cost Centre - F01 Planning Management

	Budget 2017/18 (£)
Employee	107,810
Supplies & Services	900
Transport	1,500
Planning Management	110,210

## Cost Centre - F03 Planning Support

	Budget 2017/18 (£)
Employee	249,880
Supplies & Services	10,000
Income	(32,000)
Planning Support	227,880

# Cost Centre - F05 Urban Design

	Budget 2017/18 (£)
Employee	9,700
Transport	280
Urban Design	9,980

# Cost Centre - F06 Development Management

	Budget 2017/18 (£)
Employee	1,009,300
Supplies & Services	78,220
Transport	10,150
Income	(883,000)
Development Management	214,670

## Cost Centre - F10 Planning Policy

	Budget 2017/18 (£)
Employee	259,390
Supplies & Services	25,100
Transport	2,200
Planning Policy	286,690

# Cost Centre - F12 Heritage & Specialists

	Budget 2017/18 (£)
Employee	169,070
Supplies & Services	29,000
Transport	1,050
Heritage & Specialists	199,120

### Cost Centre - F16 Env Grants & Improvements

	Budget 2017/18 (£)
Supplies & Services	57,700
Env Grants & Improvements	57,700

### Cost Centre - F20 Building Control

	Budget 2017/18 (£)
Employee	247,270
Supplies & Services	5,780
Transport	3,000
Income	(342,200)
Building Control	(86,150)

## Cost Centre - G09 Off Street Parking

	Budget 2017/18 (£)
Supplies & Services	12,900
Premises	18,750
Off Street Parking	31,650

## Cost Centre - G10 Surface Car Parks

	Budget 2017/18 (£)
Premises	163,990
Income	(628,470)
Surface Car Parks	(464,480)

### Cost Centre - G11 Crescent Road Car Park

	Budget 2017/18 (£)
Premises	396,280
Income	(1,645,890)
Crescent Road Car Park	(1,249,610)

#### Cost Centre - G12 Great Hall Car Park

	Budget 2017/18 (£)
Supplies & Services	3,000
Premises	109,260
Income	(329,000)
Great Hall Car Park	(216,740)

#### Cost Centre - G13 Meadow Road Car Park

	Budget 2017/18 (£)
Premises	273,310
Income	(571,000)
Meadow Road Car Park	(297,690)

# Cost Centre - G14 Torrington Car Park

	Budget 2017/18 (£)
Premises	138,840
Income	(553,000)
Torrington Car Park	(414,160)

# Cost Centre - G15 Royal Victoria Place Car Park

	Budget 2017/18 (£)
Supplies & Services	7,000
Premises	777,900
Income	(2,021,500)
Royal Victoria Place Car Park	(1,236,600)

## Cost Centre - G20 Parking Admin & Enforcement

	Budget 2017/18 (£)
Employee	810,530
Supplies & Services	406,500
Transport	9,830
Premises	20
Income	(1,506,000)
Parking Admin & Enforcement	(279,120)

# Cost Centre - G22 Parking Regulation

	Budget 2017/18 (£)
Employee	95,780
Transport	2,690
Parking Regulation	98,470

### Cost Centre - G36 Land Drainage

	Budget 2017/18 (£)
Supplies & Services	83,800
Premises	8,000
Land Drainage	91,800

### Cost Centre - G39 Footway Lighting-Borough

	Budget 2017/18 (£)
Premises	10,980
Footway Lighting-Borough	10,980

## Cost Centre - G40 Footway Lighting-Tw & Rusthall

	Budget 2017/18 (£)
Premises	40,000
Footway Lighting-Tw & Rusthall	40,000

# Cost Centre - G41 Footway Lighting-Southborough

	Budget 2017/18 (£)
Premises	4,330
Footway Lighting-Southborough	4,330

## Cost Centre - G42 Footway Lighting-Capel

	Budget 2017/18 (£)
Premises	1,900
Footway Lighting-Capel	1,900

## Cost Centre - G51 Building Services

	Budget 2017/18 (£)
Employee	954,000
Supplies & Services	155,760
Transport	1,440
Building Services	1,111,200

## Cost Centre - G55 Gis System

	Budget 2017/18 (£)
Employee	112,820
Supplies & Services	6,900
Transport	670
Income	(7,050)
Gis System	113,340

## Cost Centre - J02 D Of Finance Policy & Develop

	Budget 2017/18 (£)
Employee	128,060
Supplies & Services	7,200
Transport	720
D Of Finance Policy & Develop	135,980

### Cost Centre - J27 Fraud & Visiting Partnership

	Budget 2017/18 (£)
Employee	30,900
Supplies & Services	120
Transport	1,500
Income	(10,000)
Fraud & Visiting Partnership	22,520

#### Cost Centre - J28 Revs & Bens Administration

	Budget 2017/18 (£)
Supplies & Services	218,900
Revs & Bens Administration	218,900

### Cost Centre - J29 Revs & Bens Partnership

	Budget 2017/18 (£)
Employee	160,000
Revs & Bens Partnership	160,000

## Cost Centre - J30 Revs & Bens Business Support

	Budget 2017/18 (£)
Employee	100,930
Transport	800
Revs & Bens Business Support	101,730

### Cost Centre - J32 Rent Allowances Private Tenant

	Budget 2017/18 (£)
Transfer Payment	35,151,000
Income	(35,151,000)
Rent Allowances Private Tenant	0

### Cost Centre - J36 Revs & Bens Management

	Budget 2017/18 (£)
Employee	205,230
Supplies & Services	240
Transport	2,440
Revs & Bens Management	207,910

#### Cost Centre - J38 Revenues

	Budget 2017/18 (£)
Employee	210,090
Supplies & Services	240
Transport	3,000
Income	(319,360)
Revenues	(106,030)

## Cost Centre - J39 Benefits

	Budget 2017/18 (£)
Employee	125,440
Transport	1,000
Income	(165,820)
Benefits	(39,380)

## Cost Centre - J40 Internal Audit & Risk Mgt

	Budget 2017/18 (£)
Employee	132,600
Internal Audit & Risk Mgt	132,600

### Cost Centre - J50 Accountancy

	Budget 2017/18 (£)
Employee	494,040
Supplies & Services	81,550
Transport	720
Accountancy	576,310

### Cost Centre - J52 Exchequer Services

	Budget 2017/18 (£)
Employee	259,280
Supplies & Services	19,370
Transport	240
Exchequer Services	278,890

## Cost Centre - J60 Debt Recovery Service

	Budget 2017/18 (£)
Income	(105,000)
Debt Recovery Service	(105,000)

## Cost Centre - J70 Rvp Project

	Budget 2017/18 (£)
Income	(837,000)
Rvp Project	(837,000)

## Cost Centre - J74 Emergency Planning

	Budget 2017/18 (£)
Supplies & Services	17,200
Emergency Planning	17,200

### Cost Centre - J80 Pensions

	Budget 2017/18 (£)
Employee	1,150,000
Pensions	1,150,000

# Cost Centre - J82 Corporate Costs

	Budget 2017/18 (£)
Supplies & Services	182,900
Income	(14,400)
Corporate Costs	168,500

# Cost Centre - K01 Community Safety

	Budget 2017/18 (£)
Employee	90,900
Supplies & Services	10,360
Transport	500
Community Safety	101,760

## Cost Centre - K02 Cctv

	Budget 2017/18 (£)
Employee	28,260
Supplies & Services	268,720
Premises	6,000
Income	(100,000)
Cctv	202,980

# Cost Centre - K03 Community & Grants

	Budget 2017/18 (£)
Employee	30,870
Supplies & Services	267,000
Transport	250
Community & Grants	298,120

## Cost Centre - K04 Head Of Communities & Engage

	Budget 2017/18 (£)
Employee	82,960
Supplies & Services	120
Head Of Communities & Engage	83,080

## Cost Centre - K06 Health Improvement

	Budget 2017/18 (£)
Employee	96,580
Supplies & Services	23,720
Transport	3,000
Income	(123,300)
Health Improvement	0

# Cost Centre - K07 Head Of Economic Development

	Budget 2017/18 (£)
Employee	103,040
Supplies & Services	1,420
Transport	600
Income	(12,400)
Head Of Economic Development	92,660

## Cost Centre - K09 Economic Development

	Budget 2017/18 (£)
Employee	119,640
Supplies & Services	126,940
Transport	400
Income	(5,000)
Economic Development	241,980

### Cost Centre - K11 Farmers Market

	Budget 2017/18 (£)
Employee	17,310
Supplies & Services	1,660
Income	(22,430)
Farmers Market	(3,460)

## Cost Centre - K12 Chief Executive

	Budget 2017/18 (£)
Employee	148,230
Supplies & Services	2,320
Transport	1,220
Chief Executive	151,770

### Cost Centre - K13 Performance Management

	Budget 2017/18 (£)
Employee	227,340
Supplies & Services	19,060
Transport	550
Income	(110)
Performance Management	246,840

#### Cost Centre - K14 Human Resources

	Budget 2017/18 (£)
Employee	316,680
Supplies & Services	15,430
Transport	520
Human Resources	332,630

#### Cost Centre - K15 Staff Welfare

	Budget 2017/18 (£)
Supplies & Services	17,040
Staff Welfare	17,040

# Cost Centre - K18 Communications And Engagement

	Budget 2017/18 (£)
Employee	114,270
Supplies & Services	45,710
Income	(23,000)
Communications And Engagement	136,980

# Cost Centre - K20 Mayoral

	Budget 2017/18 (£)
Employee	46,690
Supplies & Services	13,940
Transport	2,680
Mayoral	63,310

## Cost Centre - K22 Democratic Management

	Budget 2017/18 (£)
Employee	57,100
Supplies & Services	391,240
Democratic Management	448,340

## Cost Centre - K30 D Of Change & Communities

	Budget 2017/18 (£)
Employee	122,080
Supplies & Services	700
Transport	370
D Of Change & Communities	123,150

# Cost Centre - K33 Digital Services

	Budget 2017/18 (£)
Employee	152,620
Supplies & Services	240
Transport	480
Digital Services	153,340

### Cost Centre - K34 D Of Planning & Development

	Budget 2017/18 (£)
Employee	122,920
Supplies & Services	820
Transport	1,480
D Of Planning & Development	125,220

## Cost Centre - K35 Joint Kent Channel Migration

	Budget 2017/18 (£)
Employee	110,270
Supplies & Services	2,760
Transport	2,180
Income	(105,210)
Joint Kent Channel Migration	10,000

## Cost Centre - K38 Executive Secretariat

	Budget 2017/18 (£)
Employee	189,370
Supplies & Services	360
Transport	100
Executive Secretariat	189,830

# Cost Centre - K39 Business Delivery Unit

	Budget 2017/18 (£)
Employee	180,200
Supplies & Services	640
Transport	1,140
Business Delivery Unit	181,980

## Cost Centre - K40 Legal Services

	Budget 2017/18 (£)
Employee	478,200
Supplies & Services	2,080
Income	(24,000)
Legal Services	456,280

# Cost Centre - K42 Land Charges

	Budget 2017/18 (£)
Employee	52,000
Supplies & Services	5,240
Income	(300,750)
Land Charges	(243,510)

### Cost Centre - K44 Committee & Member Services

	Budget 2017/18 (£)
Employee	143,040
Supplies & Services	7,640
Transport	200
Committee & Member Services	150,880

## Cost Centre - K48 Electoral Registration

	Budget 2017/18 (£)
Employee	110,070
Supplies & Services	59,490
Transport	2,170
Income	(1,860)
Electoral Registration	169,870

# Cost Centre - K55 Publications & Copy Unit

	Budget 2017/18 (£)
Employee	93,090
Supplies & Services	1,500
Transport	900
Income	(3,000)
Publications & Copy Unit	92,490

## Cost Centre - K59 Building Administration

	Budget 2017/18 (£)
Employee	190,790
Supplies & Services	6,140
Transport	7,720
Building Administration	204,650

### Cost Centre - K60 Town Hall

	Budget 2017/18 (£)
Supplies & Services	12,020
Premises	464,720
Income	(16,500)
Town Hall	460,240

# Cost Centre - K61 Civic Centre Heating

	Budget 2017/18 (£)
Premises	12,250
Income	(12,250)
Civic Centre Heating	0

# Cost Centre - K64 9-10 Calverley Terrace

	Budget 2017/18 (£)
Premises	17,640
Income	(15,440)
9-10 Calverley Terrace	2,200

### Cost Centre - K65 Gateway

	Budget 2017/18 (£)
Employee	537,650
Supplies & Services	99,880
Transport	2,440
Premises	90,300
Income	(184,280)
Gateway	545,990

### Cost Centre - K67 Weald Information Centre

	Budget 2017/18 (£)
Employee	27,490
Supplies & Services	1,730
Transport	140
Premises	11,470
Weald Information Centre	40,830

### Cost Centre - K70 I T Service

	Budget 2017/18 (£)
Employee	499,320
Supplies & Services	509,050
I T Service	1,008,370

## Cost Centre - M01 Contingency

	Budget 2017/18 (£)
Employee	(105,000)
Supplies & Services	96,230
Transport	24,000
Contingency	15,230

#### Cost Centre - M10 Interest Received

	Budget 2017/18 (£)
Income	(738,070)
Interest Received	(738,070)

### Cost Centre - M50 Parish Precepts

	Budget 2017/18 (£)
Supplies & Services	2,306,480
Parish Precepts	2,306,480

#### Cost Centre - M52 Redistributed Business Rates

	Budget 2017/18 (£)
Income	(20,519,550)
Nndr Tariff And Levy Payments	18,303,540
Redistributed Business Rates	(2,216,010)

#### Cost Centre - M53 General Government Grants

	Budget 2017/18 (£)
Income	(2,282,310)
General Government Grants	(2,282,310)

### Cost Centre - M54 Council Tax

	Budget 2017/18 (£)
Income	(9,800,080)
Council Tax	(9,800,080)

## Cost Centre - M56 Council Tax Surplus/Deficit

	Budget 2017/18 (£)
Income	(67,300)
Council Tax Surplus/Deficit	(67,300)

### Cost Centre - M58 Non Government Grants

	Budget 2017/18 (£)
Income	(252,210)
Non Government Grants	(252,210)

### Cost Centre - M84 Transfer To Earmarked Reserves

	Budget 2017/18 (£)
Income	239,420
Transfer To Earmarked Reserves	239,420

#### Cost Centre - M85 Transfer To & From General Fun

	Budget 2017/18 (£)
Income	201,610
Transfer To & From General Fun	201,610